



## Uganda Portfolio



**ForAfrika is an African-founded and led organisation, with over 40 years of impact across the continent, and a vision to see Africa thrive.**

We partner with African communities through our dynamic development continuum, moving from crisis to self-sufficiency through our Humanitarian and Development work, and on to commercial viability through our Social Enterprise activities — creating a platform for thriving.

#### What we do:



Humanitarian



Development

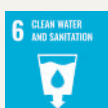


Social Enterprise

Through our Humanitarian and Development work, we save lives, restore dignity, and build resilience so that communities can become self-sufficient. Over the past four decades, we have become deeply ingrained within the communities we serve, earning their trust through decades of dedicated service, expertise, and respectful partnership. We have built strong partnerships with our communities, delving deep into their challenges and aspirations for fair and sustainable growth. Our guiding principle is simple yet profound: progress thrives when it springs from within communities themselves. We work hand in hand, amplifying their existing plans, developing strategies together, and ensuring they have the resources they need to sustainably provide for themselves and thrive.



**Our interventions directly contribute to these Sustainable Development Goals**



**Our goal is to empower 20 million Africans to be self-sufficient and equip 6 million with a platform to thrive by 2036.**

#### Our history:

Our story began in 1984 with the delivery of three truckloads carrying vital assistance to the famine-torn village of Pambarra in Mozambique.

#### Our vision:

For Africa to thrive

#### Our purpose:

Driven by a deep love for our people, we won't stop working until everyone on our continent has the resources they need to sustainably provide for themselves and thrive.

#### Our mission:

To provide the resources that unlock the abundance of Africa so every African community can thrive.

#### Where we work:

We operate in Angola, Central African Republic, Ethiopia, Mozambique, Rwanda, South Africa, South Sudan and Uganda.



## Our approach

Our approach places communities firmly in the driving seat, instilling a sense of ownership and responsibility. We equip communities with the knowledge, skills, and resources to chart their own sustainable path forward, without relying on temporary external aid. From life-saving interventions like WASH facilities and emergency provisions to long-term recovery efforts, ForAfrika remains committed to supporting communities throughout every stage of development, tapping into local resources and skills for sustainable impact.

## Our proven process

We facilitate a continuum of transformation involving three stages: Emergency Relief, Early Recovery and Transition, and Transformational Development. At each stage, we implement locally led, integrated interventions that are carefully organised and layered within and across our core programming pillars, to holistically address community development challenges.



### Saving lives through **Emergency Relief**

We respond quickly in emergencies to provide vital support and resources that save lives and alleviate the suffering of our communities.

Even during the emergency response, we consider long-term resilience-building efforts that lay the foundation for stabilising recovery.

- Food assistance to address immediate hunger
- Access to safe water, sanitation, hygiene
- Shelter, blankets, medical supplies
- Humanitarian logistics

### Building back better through **Early Recovery and Transition**

As the initial emergency subsidies, we restore access to basic services, rebuild infrastructure and provide transitional livelihood support. We strengthen capabilities and catalyse collaborative processes that communities can steer themselves.

- Essential health services
- Weather resilient agriculture
- Protecting livelihoods from shocks
- Quality and safe educational environments
- Youth transitions into decent work
- Income opportunities and financial inclusion

### Reaching self-sustainability through **Transformational Development**

By strengthening resilience factors, our initiatives enable communities to withstand future shocks and independently address their basic needs without relying on external support. We facilitate change that allows communities to become self-sustainable, unlocking their potential to thrive.

- Financial safety nets and resilience
- Community governance
- Quality of healthcare services
- Innovation in food systems
- Skills for changing job markets
- Economic participation
- System preparedness

## Uganda context

Despite sustained effort towards poverty reduction, Uganda faces significant development challenges. The national poverty rate declined to **16.1% in 2024**, but regions like Karamoja still experience extreme poverty, with rates exceeding **74%**. Food insecurity remains widespread, especially in refugee-hosting districts, where nearly a million people were projected to face crisis-level hunger by mid-2025.

Extreme changes in weather patterns pose a major threat, with Uganda experiencing frequent floods, droughts, and landslides. Limited resilience and adaptive capacity, particularly at local levels, hampers effective response. Women and girls face systemic inequalities, including early marriage, underrepresentation in leadership, and high rates of gender-based violence.

Uganda hosts close to **2 million refugees**, the largest population in Africa, including from South Sudan, the Democratic Republic of Congo, Burundi and other neighbouring conflict-affected countries. While Uganda's refugee policies promote integration, resource constraints and limited access to land hinder self-reliance and worsen food insecurity.

Acute malnutrition is a public health emergency, especially in Karamoja, where tens of thousands of children and mothers are affected. Recurrent disease outbreaks, including Ebola and cholera, further strain the health system. These overlapping challenges underscore the urgent need for coordinated humanitarian and development efforts to build resilience and improve livelihoods across Uganda.



ForAfrika in Uganda

ForAfrika began its operations in Uganda in 2018. Since 2018, we have been implementing humanitarian assistance projects in refugee settlements, starting with Imvepi Refugee Settlement. Our efforts focus on combating hunger and malnutrition by supporting vulnerable refugee and host community households with agricultural inputs and training. We also work to reduce barriers to education by providing support to schools and school children, and we promote essential Water, Sanitation, and Hygiene (WASH) interventions to improve overall health and wellbeing. Over time, we have expanded our operations to include Omugo, Lobule, and Palorinya Refugee Settlements, scaling up our impact across multiple regions.

By December 2027, our vision is to serve 600,000 individuals, and to set them on the path to thrive and towards self-sufficiency.

Programme Sectors:

|                                                                                                                               |                                                                                                                        |                                                                                                               |
|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|
|  <b>Emergency Response</b>                   |  <b>Food Security and Livelihoods</b> |  <b>Education</b>            |
|  <b>Water, Sanitation and Hygiene (WASH)</b> |  <b>Health and Nutrition</b>          |  <b>Economic Empowerment</b> |

Impact

Between 2024 and 2025, ForAfrika reached **445,446** people in Uganda.



Our partners:

|                                                                                     |                                                                                     |                                                                                     |                                                                                     |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
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Cross cutting themes:

ForAfrika believes in community-driven development and leaving no one behind, as we mainstream protection in our programmes to include children, women, youth and people living with disabilities. Similarly, we factor conflict sensitivity in our work to foster social cohesion.

Financial management and operation support systems:

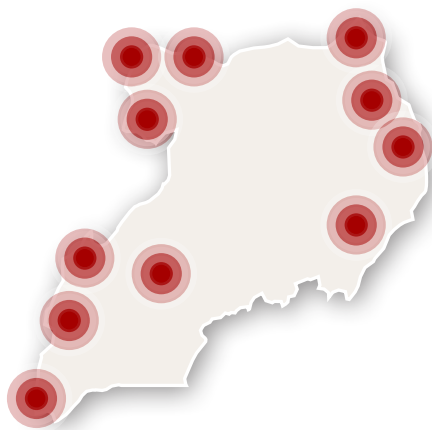
At ForAfrika, we are committed to managing financial resources with integrity, transparency, and precision to ensure their use for intended purpose. Our systems are designed to uphold the highest standards of accountability, anchored in globally recognised accounting frameworks such as the International Financial Reporting Standards (IFRS) and Generally Accepted Accounting Principles (GAAPs). We maintain comprehensive internal controls, finance manuals, policy structures, and efficient processes that guide every financial and operational decision. The finance manual provides guidelines on grants and expenditure management. Our procurement policies and procedures reflect best industry practices, ensuring value-for-money, ethical sourcing, and compliance across all our programmes. ForAfrika uses SAGE Enterprise Resource Planning (ERP) for accounting, grants management, budgets, fixed assets management, inventory management, procurement and human resource management.

ForAfrika's procurement, including requisition and approval processes, is automated through SAGE ERP. The procurement process applies international best practices in competitive tendering and bidding, strategic sourcing, elaborate procurement planning with a vendor database, stock management and inventory controls. ForAfrika's Country Office financial records are audited annually by external independent certified auditors, as well as internally by a team of auditors drawn from the country, and the Global Support Office.

Humanitarian coordination:

ForAfrika is a member of the South Sudan Humanitarian Response Programme (HRP) and an active participant of the Food Security and Livelihood, Nutrition & Health clusters where we work closely with other partners to exchange knowledge, coordinate actions and avoid duplication of efforts. At a strategic level, we are members of the NGO Security Forum and offer advice to ensure staff safety across field locations and ensure real-time exchange of operational threats and challenges.





#### Legend:

- Areas of operation

#### Current areas of operations:

ForAfrika operates a country office in Kampala and with an area field office in Arua, West Nile. We run projects in eight districts including Adjumani, Arua, Koboko, Madi Okolo, Moyo, Obongi, Terego, and Yumbe; Northern Uganda: Nwoya; Karamoja: Napak, and Moroto Districts; Eastern Uganda: Mbale through a local partner; and Southwest Uganda: Kisoro

#### Field offices:

- Imvepi Settlement
- Rhion-Omugo Settlement
- Lobule Settlement in Koboko district
- Parlorinya Settlement in Obongi district
- Karamoja Region in Moroto district
- Northern Uganda

#### Planned expansion to these settlements:

- Bid Bidi
- Adjumani
- Pagirinya
- Palabek
- Kilyandongo
- Nakivale
- Kyaka II
- Oruchinga
- Rwamwanja
- Kyangwali

### Food Security and Livelihoods and Economic Empowerment:

We have diverse experience in supporting communities to strengthen their food security and livelihoods, and increase household income.

In Uganda, we support refugees and host community farmers by providing agricultural resources, promoting resilience-building techniques, and offering business and financial training to boost food production and economic opportunities. Our holistic, context-specific strategy addresses environmental stressors, adverse weather events, and conflict impacts through sustainable production, natural resource management, and market-based interventions. We enhance pathways toward self-sustainability by increasing productivity and income, building community and household capacity, and offering psychosocial support. Central to our efforts is ensuring ecosystems can sustainably support agricultural growth and food security while empowering communities to drive their own development.

We strengthen livelihoods and increase household income by providing vocational training, business literacy, and entrepreneurship mentoring. We equip individuals with the skills to add value to their produce, connect with markets, and organise into Village Savings and Loan Associations (VSLAs) for financial services and business startups. Our market approach supports the participation of underserved groups, while enterprise promotion equips micro, small, and medium enterprises (MSMEs) with business skills. We focus on job promotion for youth, improving skills and expanding employment opportunities. Guided by balanced participation and support for women's economic self-reliance principles, we address structural and social barriers to market access and financial services. Additionally, we seek private-public sector partnerships to enhance economic to participation and sustainable development.





### Agricultural Production and Market Support (AMS Project)

- Reached 113,049 direct beneficiaries between 2024 and 2025 with agricultural trainings, linkages to agricultural services including quality inputs, extension services and provision of smart subsidies.
- **Farmer group support:** 690 farmer groups profiled and supported in West Nile (Terego, Koboko Obongi).
- **Inputs distributed:** 35 MT of certified maize and bean seed distributed to smallholder farmers.
- **Yield increases:** Average maize yields increased from 1.2 MT/ha to 2.8 MT/ha in supported groups.
- **Market linkages:** 68% of farmers accessed structured markets through cooperatives and traders.
- **Financial inclusion:** Secured over UGX 90 million through partnerships with commercial banks to improve access to finance.
- **Startup capital for youth:** Provided more than UGX 1.3 billion in smart subsidies, benefiting 34 youth groups, two cooperatives, and individual entrepreneurs.
- **Agricultural mechanisation assets:** Facilitated access to UGX 170 million for purchasing tractors, disc ploughs, and planters.



### Poultry enterprise development (Self-Driven Poultry Group)

- **Self-Driven Poultry Group:** Supported the youth group with 1,400-layer birds through SMART subsidy (33% farmer contribution, 67% ForAfrika and WFP in-kind support).
- **Production:** Expected output of 28,000+ egg trays annually, worth UGX 329 million in sales.
- **Jobs Created:** 17 youths directly employed (accountant, attendants, riders, casual workers).
- **Diversification:** Group reinvested into piggery, with eight pigs to date and horticulture production.



### Post-Harvest Management (PHM) and value addition

- **Storage and handling:** 10,478 farmers trained in PHM, reducing post-harvest losses from 35% to 15%.
- **Equipment:** Distribution of 12 ox-ploughs and PHM equipment to youth-led cooperatives.
- **Processing:** Supported four groups with grinders and milling machines, reducing feed costs by 25%.



### Water for production and resilience

- **Rainwater Harvesting Units:** Installed 10,000-liter tanks in poultry units to ensure consistent water supply.
- **Irrigation Support:** 258 youth engaged in horticulture with drip irrigation kits, yielding off-season vegetables.



### Women and youth capacity strengthening (GALS Approach)

- **Visioning:** Over 500 women and youth trained under the Gender Action Learning System (GALS).
- **Targets by 2030 for Self-Driven Poultry Group:** Vision of 20,000 layers producing 666 trays daily (~UGX 7.9m/day income).
- **Youth Engagement:** 1,500 youths targeted for skilling, apprenticeship, and enterprise support.



### Economic capacity strengthening

- Reached 6,349 direct beneficiaries between 2024 and 2025 through support for financial inclusion, training, and skills development for work, alongside provision of startup capital.
- Created 3,887 jobs for young people in the agribusiness sector through skills training and smart subsidies between 2024 and 2025.
- Created over 300 jobs by promoting horticultural value chains, including vocational training for 13 youth in post-harvest management equipment fabrication.
- Equipped youth with marketable skills such as hairdressing, metal works and fabrication, soap making for commercial purposes, bakery, tailoring, and basic computer skills.



## Water, Sanitation, and Hygiene (WASH):

Our WASH programmes aim to enhance water supply for domestic use, livestock, and small-scale irrigation. This includes drilling and rehabilitating boreholes, providing hygiene kits, and offering WASH training. Our approach incorporates foot-pedal irrigation mechanisms on communal farming blocks and weather-smart agricultural practices to conserve water.

- Provided safe and clean water, along with emergency WASH non-food items (NFIs), to **129,761 direct beneficiaries** between 2024 and 2025.
- **Rehabilitated 60 boreholes and constructed 6 new ones** across West Nile, Karamoja, and Northern Uganda, delivering safe water to **69,591 people**, including **15,935 children**.



## Health and Nutrition:

ForAfrika's focus is to improve health and nutrition for children, women and families, by increasing access to and the quality of essential health and nutrition interventions. In Uganda, our health and nutrition programme aims to save lives, enhance nutritional and health outcomes, and build community resilience and stability. We focus on supporting and preventing maternal and childhood infections and diseases through primary health care interventions, including safe drinking water, sanitation, hygiene, adequate nutrition, improved immunisation, and clinically attended births. Collaborating with the Ministry of Health and strategic partners, we ensure early detection and referral of conditions for optimum management. We target children under five, expectant and lactating mothers, and work on social behavioural change and health system strengthening. As a Global Nutrition Cluster partner, we are committed to humanitarian principles and nutrition in emergencies. Additionally, we improve the health of children and their families through nutrition by cultivating and harvesting nutritious fruits and vegetables, enhancing diet diversity, food security, and rehabilitative health.

## Education:

Our strategic objective in the education sector is to improve access to quality and protective education for underserved girls and boys. We achieve this by implementing interventions that enhance school enrolment, attendance, retention, and learning capabilities. We teach agriculture and nutrition, provide water, sanitation, and hygiene training, and implement school feeding programmes to alleviate hunger and meet daily nutritional requirements. Our school nutrition gardens enhance these efforts by offering nutritious meals, increasing dietary diversity, and serving as practical learning spaces for agricultural education.



## Emergency Response:

Our emergency response programme is designed to save lives, stabilise and rehabilitate communities, increase resilience, and prepare for future disasters. We provide emergency food assistance, non-food item (NFI) distributions, cash and food vouchers, and emergency water, sanitation, and hygiene (WASH) services, along with humanitarian logistics. We support refugees at reception centres with food, essential hygiene products, and kitchen gardens. As the extreme weather disasters increase, we are expanding into affected areas to deliver life-saving support, including food and water.

Between 2024 and 2025 we reached **44,602 direct beneficiaries** delivering emergency support including WASH and hygiene promotion, and provision of WASH non-food items (NFIs) for newly arriving refugees.



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